



## Dr. John Arquilla from the Naval Postgraduate School

### ENDGAMES IN IRAQ AND AFGHANISTAN



Analysis Department. Dr. Arquilla's teaching interests revolve around the history of irregular warfare, terrorism, and the implications of the information age for society and security.

His books include *Dubious Battles: Aggression, Defeat and the International System* (1992); *From Troy to Entebbe: Special Operations in Ancient & Modern Times* (1996), which was a featured alternate of the Military Book Club; *In Athena's Camp* (1997); *Networks and Netwars: The Future of Terror, Crime and Militancy* (2001), named a notable book of the year by the American Library Association; *The Reagan Imprint: Ideas in American Foreign Policy from the Collapse of Communism to the War on Terror* (2006); *Worst Enemy: The Reluctant Transformation of the American Military* (2008), which is about defense reform; and *Insurgents, Raiders, and Bandits: How Masters of Irregular Warfare Have Shaped Our World* (2011).

Dr. Arquilla is also the author of more than one hundred articles dealing with a wide range of topics on military and security affairs. His work has appeared in the leading academic journals and in general publications like *The New York Times*, *Forbes*, *The Atlantic Monthly*, *Foreign Policy*, *Wired* and *The New Republic*. He is best known for his concept of "netwar" (i.e., the distinct manner in which those organized into networks fight). His vision of "swarm tactics" was selected by *The New York Times* as one of the "big ideas"

of 2001; and in recent years *Foreign Policy Magazine* has continued to list him as one of the world's "top 100 thinkers."

In terms of policy experience, Dr. Arquilla worked as a consultant to General Norman Schwarzkopf during Operation Desert Storm, as part of a small group of RAND analysts assigned to him. During the Kosovo War, he assisted Deputy Secretary of Defense John Hamre on international information strategy. Since the onset of the war on terror, Dr. Arquilla has focused on assisting special operations forces and other units on practical "field problems." He served on a team that advised the Obama presidential campaign on national security issues in 2008, and continues to work with high-level defense policymakers.

With the announcement by the President of the United States to begin the drawdown of American troops from Iraq and more recently Afghanistan, one wonders: *What's the endgame?*

Dr. Arquilla will answer this question at our September 22nd meeting at Vista Lobos. His topic, "Endgames in Iraq and Afghanistan." His book on this same subject will be out soon. He is a distinguished terror expert, professor, author, and chess master. Highly sought after, this engaging speaker always leaves us wanting more.

John Arquilla earned degrees in international relations from Rosary College (BA 1975) and Stanford University (MA 1989, PhD 1991). He has been teaching in the special operations program at the United States Naval Postgraduate School since 1993. He also serves as chairman of the Defense

## Meeting

**THURSDAY • SEPTEMBER 22**

**Speaker: Dr. John Arquilla**

**Time: 4:45 pm**

**Location: Vista Lobos Meeting Room**

(on Torres between 3rd and 4th)

**"Endgames in Iraq and Afghanistan"**

No-host Social at **La Playa** following the meeting.





Barbara Livingston

## WHERE IS THE FUTURE GENERATION OF POLITICAL WARRIORS AND ACTIVISTS?

It started with an email from Carmel Residents Association member Suzi Randall. Did I know about the petition drive to save 4,000 oaks at Fort Ord? No, and how do I get involved?, was my response. That led to an email conversation with Margaret Davis of forU, an organization of Fort Ord users – people who bike, jog, hike, and explore the vast undeveloped regions of Fort Ord.

I learned that the Board of Supervisors by a vote of 4-1 (Jane Parker dissenting) had voted to allow development on 58 acres of land at Fort Ord that was zoned open space. Four thousand beautiful coastal live oaks that provide habitat for birds, insects, lizards and other creatures of the earth, would be chopped down to make room for the building of a transit yard for Monterey-Salinas Transit when other sites, particularly at Marina airport, are better suited with infrastructure (roads, utilities, sewage, water) in place.

This was all I needed to get involved. Petitions were brought to me by team leader Susan Hawthorne and her husband, who turned out to be former

*Pine Cone* journalist Paul Wolf, now a revered 8th grade middle school teacher. Reuniting with Paul brought back memories of the years he spent covering Carmel politics. Musing about the “old days,” Paul ventured the following unsolicited comments:

“My first observation is that people who were very involved - and who are now 15 or 20 years older - are not being replaced by young people who are equally involved, active, concerned, preservation minded, willing to work for quality of life and limiting development or working for smart growth. [They are not] alert and conscious of what our decision makers are doing. There is not a new generation of foot soldiers, a new generation of warriors and activists.”

Paul asked: “Is my observation true(?) is the first question. The second question is what can be done about it? What can inspire people to work hard once again on quality of life issues? I realize that people 70 or 80 today have not only done their service but may not have the opportunity or energy to do what they did when they were 55 or 60. So this is something that the older generation might be able to think about and come up with ideas that may still be helpful and relevant.”

Paul raised all those issues not just as a question but also because he thinks it is a matter of personal responsibility to be

involved in our communities. He offered that a sense of personal responsibility may have been diminished and if it has, how can it be brought back?

His final words were: “Although there are important issues in and around Carmel, Fort Ord is perhaps the new battleground because there are many things to come over there. Although you are the Carmel Residents Association, how Fort Ord is developed already has and will continue to have enormous impacts on all the cities of the Monterey Peninsula.”

How do nonprofits continue to attract and bring to the table warriors, foot soldiers and activists willing to spend time to help their communities? The issue of where the future generation of warriors will come from surely is a subject of interest to all nonprofit organizations.

Perhaps we will have to wait until the young children of today mature into adulthood. Surely today's children who learn to be responsible for their footprint on the earth at an early age will be the warriors we so desperately seek. But can we wait that long?

As my little granddaughter, Alix Livingston, sings: “Habitat, habitat, have to have a habitat to carry on.” Let's hope there is a habitat worth saving in 20 years.

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## Favorite PLACES

### ■ L'ESCARGOT

Jim and Cornelia (Posh) Emery's favorite place to dine features a giant carved wood snail in front of its location on Mission St., between 4th and 5th. One reason that the Emerys like l'Escargot is the attention to detail that owner and chef Kerry Loutas focuses on his kitchen. A comfortable ambiance and quality food always make l'Escargot a pleasant dinner experience. For the calorie-indulgent, the pommes frites are the best on the Peninsula; for the economy-minded, the half-price bottles of wine on Wednesdays provide a lure.

### ■ EXPERT ALTERATIONS BY TUYEN

Kathleen Swift wants CRA members to know that her favorite alteration shop “Expert Alterations by Tuyen,” has moved to Bell Tower Court, SE Corner of 7th & San Carlos (831-626-1618). Kathleen says, “Whenever I need alterations, I take them to Tuyen. She is a most accomplished seamstress and does a beautiful job every time.”

# How will Carmel keep the budget in the black?

## FACING THE REALITY OF THE “NEW NORMAL”



Over the past two budget cycles Carmel has experienced what has become the “new normal” for most cities in California and across the country: shrinking revenues and budget deficits. Even though Carmel’s three main sources of revenue – hostelry tax, sales tax, and property tax – have started to recover, the persistent recession has left Carmel still facing a shortfall in revenues to meet operating and capital improvement expenditures.

The most recent budget cycle barely balanced the operating budget. In his budget report John Goss, the interim city administrator, stated that Carmel has had to take “drastic steps” to reduce its operating expenses by eliminating approximately 50 full-time positions over the last 10-11 years. This is a 45% reduction of employees providing services to the city. He goes on further to state that there are uncertainties on the expenditure and revenue sides of the operating budget that could lead to further demands on Carmel’s reserves. Four full-time staff positions still remained unfilled – Senior Planner, Police Officer, Human Resources Director and Tree Care Specialist – each at a cost of at least \$100,000 annually. Additionally, the city has an unpaid obligation of 8.75% in salary increases to the city’s fire fighters, which they have voluntarily deferred pending the fire services contract decision. This operating expense, which is not included in the current budget, amounts to \$112,000. There is also less available grant money and more revenue takeaways from the state. All of these create the very real possibility that the current balanced budget will have a hard time staying in the black.

The current Capital Improvement budget is not balanced and will require additional funding from the city reserves or other sources. Capital outlays for radio equipment and police, fire, and public works department vehicles are called for in the current Capital Improvement budget. In addition to this there are numerous other capital improvements that will require upwards of almost \$500,000 funded from the city’s reserves. If all unfunded and planned future capital improvement projects are accounted for, the required funding could be much higher.

This all leads to the obvious question, how is Carmel going to meet all these operating and capital improvement expenses? The answer is by enhancing already existing revenue streams and adding new ones to the mix.

First, as suggested by the interim administrator, the hostelry tax should be raised, not by 1% as he suggests but rather by 2%. This would provide an additional \$800,000 of revenue at current occupancy rates. Secondly, paid parking should be phased in using pay and display kiosks. This could potentially provide upwards of 2 million dollars annually. This would provide income from day visitors to pay for the expenses the city incurs from their visits. And thirdly, a ½% added sales tax would bring Carmel’s sales tax rate in line with other area cities.

The combination of these three revenues would provide Carmel with at least an additional 3 million dollars annually. Needed capital improvements such as the restoration work to the Forest Theater and new restrooms at the south

end of Carmel beach could become a reality. Carmel would be able to meet its operating expenses without further cuts in services. And it could begin to rebuild capital reserves to meet future needs and uncertainties.

The reality of the “new normal” is that our economy will experience slower rates of growth now and in the future. We can’t expect the boom times of the past to return and fill the City’s coffers. Only by acting sooner rather than later to enhance and increase revenue sources will Carmel be able to get ahead of continuing deficit budget cycles and the painful cuts they require. The intrinsic value of Carmel is high enough to support the needed increases in revenue that will provide the long-term health for our “Village”.

### KUDOS TO OUR COMMUNITY OF FRIENDS

Our August raffle at the Fiesta in the Forest was a huge success due to our friends in the village who donated these exciting prizes:

- Paintings by CRA members  
Belinda Vidor and Cornelia Emery
- Golf for four at Laguna Seca  
and Rancho Cañada
- Dinner for two at La Playa,  
Andre’s Bouchee, and Flaherty’s
- Golf towels from CRA member  
Barry Swift
- Assorted salon products from  
CRA member Cheryl Richardson,  
owner-stylist at Me Too Salon
- Theater tickets from Pacific  
Repertory Theatre and Sunset  
Cultural Center.

Please support our generous donors and thank them for their gifts.

# Erik Nystrom



## Local boy makes (autos) good

*This is one busy guy, Erik Nystrom. In fact when we met in his repair bay on yet another foggy August day he was short one employee and we had to follow him around, over and under several ailing autos. Erik holds the lease of the repair service at Carmel Shell on the corner of San Carlos and Fifth. As busy as he was he made time for us. Erik is a tall, good-looking fellow with an easy manner, one of friendliness and trust. Don't we all look for that in a smart mechanic?*

*Did you ever leave home for the excitement of the big city?*

The excitement of the big city didn't excite me, but I did want a college education. I started at MPC and moved on to Cal Poly. I took a degree in mechanical engineering and returned to the Peninsula.

*When did you go into this business?*

I leased the repair bay here at Shell in 2004.

I don't sell gas. But I keep very busy looking after and repairing automobiles. I might add that at one time - even in my time - there were six stations in the Village.

*Really. And where were those?*

Well, Mission and Sixth; San Carlos and Seventh - on two corners; Junipero and Fourth; Ocean Avenue and San Carlos, Dolores and Sixth; and this Shell station at San Carlos and Fifth.

*How is your business impacted by Village visitors?*

Interesting you should ask. Ninety percent of my repair service is local.

Once in a while a tourist will have a bit of trouble and we're happy to help out. But the fact is I'm generally booked two weeks in advance except for emergencies.

*How is it to live and work in Carmel? Has the Village changed a great deal since your school days?*

In many respects Carmel has remained the same. Oh, some of the shops are different. I suppose it's the same in any small town hosting tourists. I would like to see more full time residents. It's always nice to know your neighbors. By the way, I don't live in Carmel - I can't afford to buy a house here. But my folks are still full time residents.

*Aside from the beauty of Carmel, what is it that has kept you here from childhood to the present?*

You're right about the beauty and that's a real plus. I love the Peninsula, all of it. I'm pleased too that many of my old classmates are returning. It's good to know friends from years ago who are now folks I meet on the street. There's comfort in that. Yes, that and the beauty and the history and my business - these are the reasons I'm still here.

*Thanks, Erik. Now get back to work. Oh, by the way, do you make house calls? There's this carburetor we know . . .*

*We understand that you're a Carmel native, well almost.*

My family settled here in the Village when I was just six years old. I attended River School, Carmel Middle, and Carmel High. I didn't have much time for sports in high school because I always had a job. I had a paper route for The Herald. We newsies had to collect the monthly charge for the paper - the toughest part of the job, believe me. And in those days home delivery was \$3.80 a month. I also worked at Carmel Bay Company and San Tropez, the restaurant. So you can see I kept pretty busy as a young fellow.

# The Colored Pavement Controversy

Every city has its share of controversies about civic issues - both significant and trivial. Carmel may have more than most because so many issues weigh the preservation of its unique values against proposals for potential progress. No better example can be cited than the tempest over colored pavements during the early 1930s.



Even at that late date some residents still opposed paving Carmel's streets. By then, however, the entire city council probably favored extending pavement, at least throughout the business district. Yet opinions differed as to what paving material should be used: Asphalt or cement. The two factions were led by Mayor Herbert Heron, who favored asphalt, and City Councilman John P. Jordan, who favored cement. Jordan's objection to asphalt seemed to be based on color, rather than other characteristics. He believed the color should be something "bright and cheerful" - i.e., white cement rather than black asphalt - in keeping with the happy image Carmel should project.

As an alternative to Jordan's color-based support of white cement, Heron suggested asphalt pavement could be colored. According to *The Pine Cone*, he proposed that both the street and the sidewalk should be "of distinctive and individual type," explaining that "some sort of color would add to the beauty of the work." He believed colored pavements would enhance property values and "fit the artistic atmosphere of the village." Jordan continued to be skeptical.

At least two other members of the council, Clara Kellogg and Jessamine Rockwell, supported Heron's point of view, as did many residents and members

*Vintage photograph of Ocean Avenue in the 1930s. Photo courtesy of Henry Meade Williams Local History Room, Harrison Memorial Library.*

of the business community (though one resident spoke up at a council meeting, "Your artistic ideas have gone to your heads. It's a lot of hooley."). Consequently, to the asphalt versus cement controversy was added a whole new controversy: If the streets are to be colored, what color should they be?

The first color to be proposed was a reddish brown that Heron believed to be a suitable blend with Carmel's environment. Samples of this color were posted for residents to see. The first actual display of colored pavement and sidewalks was installed at the corner of Lincoln and Ocean. It was a dark red, created by introducing pigment into "asphaltic crushed rock." This color was somewhat more intense than the Mayor had proposed. At about the same time the pave-with-cement faction heralded the news that a manufacturer announced a new process by which Portland cement could be given a tan color. Therefore it would be possible to have both color and cement.

Though probably never seriously considered by the council, a new idea emerged: If the streets were to be colored, why not use different colors as an aid

to locating commercial buildings and residences in the absence of numbered street addresses? This proposal was neatly satirized by a *Pine Cone* columnist:

"...if you want to know where a friend of yours lives, you will ask 'Red, pink, yellow or green?' And if your friend happens to live on Lincoln and Seventh,

she may reply,

'Go down the pink pavement until you reach the green sidewalk. Turn right at the yellow fireplug, Get on the red pavement. My house is painted blue. You can't miss it.'"

Apparently, no final action was ever taken on the colored pavement issue. It was simply overshadowed by other events. Heron lost a bid for reelection as mayor, thus diminishing the influence of its major champion. (At that time the council elected one of its members as mayor.) Attention shifted to a street plan called "the winding road project" drafted by an advisory committee. This plan directed that, except for the business district, streets should not be laid out in grids, but rather course through the existing urban forest. But the looming awareness of the economic implications of the Great Depression was probably most important. An early response was actually a lowering of the property tax rate.

*The Pine Cone's* final treatment of the issue read, "Carmel's famous colored pavement blushed and turned red, became blue with anger, went white as it fainted and finally faded completely out of the picture..."



# Community CALENDAR

## ■ CRA GENERAL MEETING

Thursday, September 22nd, 4:45 PM.  
No-host Social hour follows

## ■ CRA BEACH CLEANUP 10:00 to noon

Saturday, September 24th  
Saturday October 22nd.  
Foot of Ocean Ave.

## ■ CARMEL HIGH SCHOOL HOMECOMING PARADE

Friday, September 30th, 3 PM  
Ocean Avenue

## ■ CITY COUNCIL MEETING

Council Chambers, 4:30 PM  
Tuesday, October 4th Tuesday, November 1st

## ■ CARMEL ART AND FILM FESTIVAL

October 12th-16th  
Sunset Center and other venues

## ■ CRA DINES OUT

Thursday, October 27th at Vesuvio  
Reservations required

## ■ CARMEL-BY-THE-SEA'S 95TH BIRTHDAY PARTY AND PARADE

Saturday, October 29th, 11:00 AM  
Parade on Ocean Avenue  
Noon lunch at Sunset Center

## ■ VETERANS DAY CEREMONY

Friday, November 11th, 11:00 AM  
Devendorf Park

## ■ CRA GENERAL MEETING

November 17th, 4:45 PM at Vista Lobos  
No-host Social hour follows

## ONGOING CITY MEETING DATES:

All held in City Council Chambers,  
Monte Verde between Ocean and 7th.  
Check with City Hall for updates.  
<http://ci.carmel.ca.us/>

City Council, 1st Tues., 4:30 pm

Forest and Beach Commission,

1st Thurs., 1:30 pm

Planning Commission, 2nd Wed., 4 pm

Community Activities and Cultural

Commission, 2nd Tues., 9:30 am

Historic Resources Board, 3rd Mon., 4 pm

Library Board of Trustees, 4th Wed., 9 am

Please see the CRA's website for the  
schedule of meetings and events.  
[www.carmelresidents.org](http://www.carmelresidents.org)

Council meeting TV broadcast:  
the Sunday after the meeting,  
8:00 am-noon, Channel 26.

# CRA Dines Out AT VESUVIO TRATTORIA

Chair Barry Swift and Co-Chairs Kathleen Swift and Mary Ellen Thomas of CRA's popular "Dines Out" take us to southern Italy for our next member dinner on Thursday, October 27th at Vesuvio Trattoria, located on the NW corner of 6th and Junipero.

To begin your experience, Chef Rich Pèpe invites you to join in a celebratory glass of the "Italian Bubbly" Prosecco or white wine on the open-air rooftop terrace that overlooks Devendorf Park.

Next we'll head downstairs to the warm, inviting atmosphere of the dining room where Chef Pèpe is serving a culinary style that follows recipes from his family in southern Italy. He uses ingredients mostly imported from Italy, made in house and always of the finest quality. Pèpe calls his cooking style at Vesuvio the "Mediterranean Lifestyle Diet."

Join in with other CRA members for an evening at Carmel's newest dining experience. Buon Appetito!

Please send \$39/person check, payable to CRA, with your Entrée choice and your phone number, **to arrive no later than Monday, October 25th**, to Kathleen and Barry Swift, PO Box AC, Carmel, CA 93921. The price includes tax and tip.

Red or White Wine will be available at \$6 per glass (tax included), plus tip.

You will be notified if you have been placed on the waiting list. If you reserve space and must cancel, call Kathleen or Barry at (831) 625-1426 so your place can be given to someone else.



Photo Credit: Monterey County Weekly

## COCKTAILS 6:00 pm

Complementary Prosecco or White Wine reception on rooftop terrace.

## DINNER 6:30 pm

Dinner in Dining Room

## HERE'S THE TEMPTING MENU!

### ■ ANTIPASTI

Housemade assortment of appetizers served family-style

### ■ PRIMI

Insalata "Riccardo" with heirloom iceberg wedge, tomato, pancetta and blue Cheese

### ■ SECONDI Your Choice of:

Herb pesto "Papa Giovanni" with zucchini, tagliatelle and pine nuts

~OR~

Wild boar "Bolognese" with pappardelle

~OR~

Veal "Osso Bucco" ravioli with mushrooms, and porcini cream

~OR~

Chicken "Vesuvio" with potatoes, artichokes and chipotle sauce

### ■ DOLCI

"Chef Pèpe" - seasonal dessert selection  
Coffee or Tea

# SHARE THE CARE Monterey County Gains Insight, Wisdom, and Compassion

Last Summer the CRA Board voted to back a nascent effort to make “Monterey: The First Share The Care County in America.” Share The Care (STC) is a time-tested method that people can use to organize and maintain support groups for someone in a medical crisis. “Crisis” is defined broadly: A joint replacement, challenges of aging, serious illness or even the stressful but otherwise happy advent of triplets.

Share The Care is a grass-roots method of care-giving, relying on a person’s friends, family, acquaintances, and neighbors. They organize themselves to help someone they know. Spreading the work of helping over such a group makes participation relatively easy, and individual members aren’t asked to do more than they can.

Since the CRA Board action last July, the MoCo STC effort has been gathering momentum. Supported by a dozen other local organizations and funded by the Arkay Foundation, Sheila Warnock, the founder of Share The Care, conducted a full-day training in the method at CSUMB. The 62 health professionals in the training ranged from CHOMP administrators and nurses to a social worker and a physician from the Fort Ord VA, from the head of Monterey County’s Area Agency on Aging to “Pop-In” staff at Shary Farr’s

## GRATEFUL FOR OUR BENEFACTORS!

The CRA is most grateful for its 44 Benefactors. Anyone who donates \$100 or more is considered a CRA “Benefactor.” This year we offered an additional giving opportunity: A Lifetime Membership for a donation of \$1000. We have two membership households so far! There is also a way to honor someone special, and those will be published once or twice a year. Our membership stands firm at over 550 members. We are grateful for your support of time, talent, good company, interest in our village and its surroundings, and willingness to gather for fun!

~Kathy Fredrickson, Membership

Partners for Transition, and from faith community chaplains to managers at our local Alzheimer’s Association.

After the training, a volunteer MoCo Share The Care Advisory Council was formed. It has stimulated many initiatives, including numerous public presentations of the method at CHOMP, The Carmel Foundation, and a dozen churches. The Advisory Council has just submitted foundation proposals to hire a professional staff person who can assist community members in starting Share The Care groups.

One local Share The Care group that has already started includes no fewer than 26 members. They are assisting a local patient and family who are confronting a six-month residency at Stanford for cancer treatments. The group takes turns visiting at Stanford, helping to keep the patient’s morale high. They also prepare and bring the special meals the patient’s illness requires. Back here, group members sweep the driveway, tend to pets, and generally keep an eye on the vacant home. If Share The Care history is any guide, those 26 helpers will get many intangible rewards for themselves - gains in insight, wisdom, and compassion. For more information about Share The Care contact CRA member Stuart Miller, at (831) 625-3799 or stuartmi@pacbell.net

## WHAT IS CRA ALL ABOUT?

The Carmel Residents Association is committed to the protection and enrichment of the traditional quality of life in Carmel-by-the-Sea and the preservation of its heritage and natural beauty through education, community activities and advocacy.

## BECOME A MEMBER!

It’s easy to become a member of the Carmel Residents Association.

- Visit us on line:  
[www.carmelresidents.org](http://www.carmelresidents.org)
- or email us:  
[carmelresidents@gmail.com](mailto:carmelresidents@gmail.com)
- or call us: **626-1610**

## BOARD OF DIRECTORS

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| Richard Stiles, Meeting Logistics | 626-0325 |
| Barry Swift                       | 625-1426 |
| Charlotte Townsend                | 624-0780 |
| Ken White                         | 624-4538 |

## CRA NEWSLETTER TEAM

|                            |                           |
|----------------------------|---------------------------|
| Programs                   | Roberta Miller            |
| Dines Out                  | Kathleen and Barry Swift  |
| Editorials                 | Guest writers             |
| President’s Message        | Barbara Livingston        |
| Favorite Places            |                           |
| Spotlight on Members       |                           |
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| Old Carmel                 | Richard Flower            |
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| Beach Cleanup Coordinators | Helen and Mark d’Oliveira |



**PHILLIP HALLORAN**  
**ROSEMARIE CARTER**

**Donations In Memory of:**  
**FRED FARR**  
Sam and Shari Farr

**LOU UNGARETTI**  
Adam Moniz  
Barbara Livingston

**ELIZABETH STIMSON**  
Marshall Stimson

# did you KNOW???



## AT YOUR CURBSIDE SERVICE

Some of us residents habitually drag garbage cans out of our yard to the street for the garbage man's convenience. But, did you know that we really don't have to lift a finger to have our garbage collected?

Carmel's Municipal Code Section 8.16.030 provides that in the R-1 residential district all waste receptacles are *required* to be "located in a rear or side yard setback, screened from public view and shall be collected, emptied, and returned to their original location *by the collector.*" (Italics added.) Monterey Peninsula Waste Management performs this service in Carmel.

And, as for recyclables, Waste Management is "responsible for collection and retrieval from the private property of each customer's rear or side yard, not at the curb." (The only exception to the rule is for commercial businesses that do not have on-site storage.) In Carmel, it is the garbage collectors' responsibility and obligation to come onto our property to retrieve our cans and return them to the same location where they found them.

Carmel is the only peninsula city providing this level of "inside yard" service. We residents pay a premium for such special service, so we encourage you to take full advantage of what you pay for. And, since the City requires that all cans must remain out of view, we really

don't have a choice since it would be a code violation otherwise. So that might make it even easier to kick an old habit and leave the grunt work to the garbage collectors.

How nice it would be if we no longer saw any of those unsightly waste receptacles sitting around some of Carmel's neighborhoods. If you have any questions regarding garbage pick-up, contact Waste Management at (831) 384-5000. Citizens can report sightings of waste cans to the City Code Enforcement officer at (831) 620-2018.



## CARMEL RESIDENTS ASSOCIATION

Post Office Box 13  
Carmel-by-the-Sea, CA 93921  
[www.carmelresidents.org](http://www.carmelresidents.org)  
[carmelresidents@gmail.com](mailto:carmelresidents@gmail.com)

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